

Curriculum Vitae
STEVEN J. KRAVET, M.D., M.B.A, F.A.C.P.

Signature: _____
Revised 10/09

Demographic and Personal Information

Current Johns Hopkins University Appointments:

- 10/09 Associate Professor of Medicine, Johns Hopkins University School of Medicine, Baltimore, Md.
- 7/01- 9/09 Assistant Professor of Medicine, Johns Hopkins University School of Medicine, Baltimore, Md.

Current Johns Hopkins Health System Appointments:

- 2/09 – present President, Johns Hopkins Community Physicians, Inc.
- 2/09 – present President, Medical Services Corporation

Personal Data:

Johns Hopkins Community Physicians
3100 Wyman Park Drive, Suite 340
Baltimore, Maryland, 21211

Education and Training

Education and Training:

- 1988 B.S. Rutgers University College of Pharmacy, Piscataway, N.J.
- 1992 M.D. Robert Wood Johnson Medical School, Piscataway, N.J.
- 7/92 - 6/95. General Internal Medicine Residency, Johns Hopkins Bayview Medical Center
- 7/95 - 6/96. Chief Medical Resident, Johns Hopkins Bayview Medical Center
- 9/96 - 6/97. Faculty Development Program for Clinician Educators, Longitudinal Program in Teaching Skills, Johns Hopkins University
- 2/99 - 2/00. Business of Medicine Certificate, Johns Hopkins University
- 2005 M.B.A. Johns Hopkins University, Business of Medicine.

Professional Experience:

- 1988-1992 Pharmacist and Manager, Kravet Pharmacy, Spotswood , N.J.
- 1988-1992 Pharmacist, Robert Wood Johnson University Hospital, New Brunswick, N.J.

- 1995 -1996 Baltimore Medical System, Inc., Baltimore, Md. Staff Physician, part time
- 1995 - 2001 Instructor of Medicine, Department of Medicine, Johns Hopkins University
- 1995 -2001 Associate Medical Director, Internal Medicine, Johns Hopkins Bayview Physicians, P.A., Baltimore, Md.
- 1995- 2009 Medical Staff, Johns Hopkins Bayview Medical Center, Baltimore, Md. Current major roles underlined for emphasis
- Clinical Director, Inpatient Medical Service, 1998-2001
 - Medical Director, Internal Medicine, 1997-2005
 - Medical Director, Ambulatory Care Center, 1999- 2009
 - Physician Advisor, Community Care-A-Van, 2000- 2009
 - Deputy Director for Clinical Activity, Department of Medicine, 2001- 2009
 - Lead Physician and Sponsor, Computerized Provider Order Entry development, 2001- 2009
 - Division Director, Department of Medicine, Hospitalist Service, 2002-2006
 - Chairman, Quality and Patient Safety Council, 2005- 2009
 - Chief Medical Officer for Quality and Patient Safety, 2006- 2009
- 2001 – Assistant Professor of Medicine, Johns Hopkins University
- 2/2009- present President, Johns Hopkins Community Physicians
- 2/2009- present President, Johns Hopkins Medical Services Corporation

Research Activities

Publications:

1. Kravet SJ, Wright, SW, Carrese JA. Teaching resource and information management using an innovative case- based conference, Journal of General Internal Medicine. 2001; 16 (6): 399-403.
2. Knight AM, Kravet SJ, Harper GM, Leff B. The effect of computerized provider order entry on medical student clerkship experiences. Journal of the American Medical Informatics Association. 2005; 12: 554–560.
3. Kravet SJ, Wright SM. Morbidity and mortality conferences and the ACGME’s core competencies. Journal of General Internal Medicine. 2006; 21(11): 1192-4.
4. Levine R, Windish D, Reed D, Kravet S, Wolfe L, Wright S. Facing the malpractice crisis: Academic physicians' willingness to accept quick fix solutions. Southern Medical Journal, 2006; 99(12) 1334-6.
5. Walruth J, Mughanlinskaya N, Makary M, Shepherd M, Reuland C, Awad M, Kravet SJ. Interdisciplinary education and practice: The Johns Hopkins Hospital Experience with the Achieving Competency Today program-lessons learned. Academic Medicine, 2006 Aug;81(8):744-8.
6. Windish DM, Kravet SJ, Reed D, Levine RB, Wolfe L, Wright SM. What is an acceptable annual increase in malpractice premiums? The physician perspective. J Clin Outcomes Manag 2006 Dec; 13(12):694-8.

7. Kravet SJ, Levine RB, Rubin H, Wright SM. Discharging Patients Earlier in the Day: A concept worth evaluating. *The Health Care Manager*. April 2007.
8. Bennett W, Wright SM, Kravet SJ. A resident's reflections on becoming a curricular change agent. *Medical Education*. 2007; 41(1): 2-5.
9. Kravet SJ, Knight AM, Wright SM. Ten lessons from implementation of a computerized order entry system. *Journal of Clinical Outcomes Management*. 2007; 14(2): 105-9.
10. Kravet SJ, Shore A, Miller, R, Green G, Kolodner K, Wright S. Healthcare utilization and the proportion of primary care physicians. *The American Journal of Medicine*, 2008; 121(2) 142-148.
11. Howell E, Kravet S, Kisuule F, Wright S. An innovative approach to supporting hospitalist physicians toward academic success. *The Journal of Hospitalist Medicine*, July 2008; 3(4):314-8.
12. Holley A, Kravet S, Cordts G. Documentation of code status and discussion of goals of care in gravely ill hospitalize patients. *Journal of Critical Care Medicine*. Accepted , April 2008.
13. Christmas C, Kravet S, Wright S, Durso S. Clinical excellence in academia: Perspectives from masterful academic clinicians. *Mayo Clinic Proceedings*. September 2008. 83(9): 989-994.
14. Reed D, Windish DM, Levine RB, Kravet SJ, , Wolfe L, Wright SM. Do concerns about malpractice litigation influence physicians' teaching behaviors? *Teaching and Learning in Medicine*, 2008; 20(3): 205-11.
15. Howell E, Bessman E, Kravet S, Marhsall R, Wright S. The impact of an active bed management by hospitslist physicians on ambulance diversion and throughput in the emergency department. *Annals of Internal Medicine*. December 2008. 149(11): 804-10.
16. Kravet S, Jones H, Wright S. Pilot study comparing patients' valuation of healthcare services with Medicare's relative value units. *Health Expectations*. 2008 Dec;11(4):391-9.
17. Durso S, Christmas C, Kravet S, Parsons G, Wright S. Implication's of Academic Medicine's failure to recognize clinical excellence. *Clinical medicine and Research*, Accepted June 2009.

Extramural Funding:

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|------------|---|
| 2003-2008 | <i>Secondary Prevention of Small Subcortical Strokes (SPS3)</i> , M592-288-2004-0100, University of Texas Health Center San Antonio, yearly direct costs \$9950.88, PI Rafael Llinas, role- Hypertension Specialist, % effort 7. |
| 2003- 2005 | <i>Achieving Competence Today (ACT)</i> , M080-236-2002-0100, Harvard Pilgram Health Care, yearly direct cost = \$6912, PI Steven Kravet, role- PI and faculty mentor to 2 residents learning and teaching ACGME core competencies of problem-based learning and improvement and system-based practice, % effort = 5. |
| 2006- | <i>Miller-Coulson Scholar</i> , Center for Innovative Medicine, Department of Medicine, Johns Hopkins Bayview Medical Center, yearly direct cost = \$8984, co- PI . The project charter is to define, measure, and reward clinical excellence in academic medical centers, % effort = 6. |
| 2006-2008 | <i>Safe STEPS</i> , Division of General Internal Medicine, Department of Medicine, Johns Hopkins Bayview Medical Center, PI Param Dedhia, role co-investigator. |

Educational Activity

Educational Publications (numbering continued):

18. Oyuworie C, Volmar K, Charney D, Kravet SJ, Racusen L. Rapidly progressive renal failure with nephrotic syndrome in a patient with type 2 diabetes mellitus: The differential of fibrillary deposits, American Journal of Kidney Diseases, Vol 35, No 1 (January), 2000: pp173-177
19. Browne JA, Kravet SJ, Cosgarea AJ. Sternoclavicular joint infection and mediastinitis originally attributed to concomitant rotator cuff pathology, Orthopedics. 2004; 27 (10): 1108-10
20. Bernstein D, Soeffing J, Fradin J, Doud Y, Kravet S. Emphasematous cholecystitis, a diagnostic challenge. The American Journal of Medicine. 2007 Aug;120(8):675-7.

Teaching:

Classroom Instruction:

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| 1995-1998 | <i>Hypertension</i> , Ambulatory Clerkship in Medicine, J.H.U., 4 sessions per year, instructor, Asthma and Allergy Building |
| 7/95 - present | <i>Teaching Resource and Information Management Conference</i> , Creator and director, Medical Practice and Health Systems Curriculum, Division of General Internal Medicine, monthly 10months per year. |
| 1999-2003 | <i>Introduction to Consultation</i> , Consultation Curriculum, instructor, 1 hour lecture yearly, Residency Training Program, JHBMC |
| 1997-2003 | <i>Preoperative Evaluations</i> , Evidence Based Medicine, instructor, 1 hours monthly, 4 monthsper year, Division of General Internal Medicine, JHBMC |
| 1997- 2006 | <i>Customer Service /Service Excellence</i> , Medical Practice and Health Systems Curriculum, instructor, 2 hours every other year, Division of General Internal Medicine, JHBMC |
| 1997-2002 | <i>Cardiac Testing</i> , Evidence Based Medicine, 1 hour monthly for 4 months yearly, Division of General Internal Medicine, JHBMC |
| 2000-2001 | <i>Nurse Education Rounds</i> , preceptor / instructor, weekly, Zieve Inpatient Medical Unit, JHBMC |
| 2000-2004 | <i>Peri-operative Anticoagulation</i> , Consultation Curriculum, instructor, 1 hour lecture yearly, Residency Training Program , JHBMC |
| 2003 – present | <i>Utilization and Finance</i> , Evidence-based Medicine and Practice Module, 2 hours 4 months yearly, Division of General Internal Medicine, JHBMC |
| 2004-2005 | <i>Quality Improvement, Introduction</i> , Evidence-based Medicine and Practice Module, instructor, 1 hour 4 months each year, Division of General Internal Medicine, JHBMC |

- 2005 *Group Dynamics and Teamwork, Capstone Program, Johns Hopkins University School of Professional Studies in Business and Education*, instructor, 1 hour, JHU School of Business
- 2005 *Achieving Competence Today*, joint program of Johns Hopkins University School of Nursing and Johns Hopkins University School of Medicine, course co-director
- 2007 *Group Dynamics and Teamwork, Achieving Competence Today Curriculum*, joint program of Johns Hopkins University School of Nursing and Johns Hopkins University School of Medicine
- 2008 *Using Quality Improvement (QI) Techniques to Problem Solve: a Workshop, The Johns Hopkins University Faculty Development Program*, Baltimore, Maryland.
- 2008 *Measurement of Quality in Healthcare. The Johns Hopkins University Carey School of Business*, Baltimore, Maryland.
- 2008 *Group Dynamics and Teamwork, Achieving Competence Today Curriculum*, joint program of Johns Hopkins University School of Nursing and Johns Hopkins University School of Medicine

Clinical Instruction:

- 1997- 2004 J.H.U.S.O.M., Clinical Clerkship, first year students, preceptor
- 1999- 2004 Primary Care for Gynecology Residents, preceptor
- 1999-2001 Firm Leader (preceptor), Community Based Practice, General Internal Medicine Rotation
- 1995 - present Johns Hopkins Bayview Medical Center Residency Training, Inpatient Medical Ward Attending

Course Coordination:

- 2000 – 2009 Co-coordinator, Medical Practice and Health Systems Curriculum
- 2004 - 2009 Coordinator “Practice” component of Evidence-based Medicine and Practice”
- 2005 - 2008 Co-director, Achieving Competence Today curriculum on The Healthcare System and Quality Improvement, JHU Schools of Nursing and Medicine

Continuing Medical Education:

Instruction:

- 1998 Topics in Ambulatory Medicine (Regional Meeting), Course Instructor, Preoperative Medical Evaluation,, Baltimore, Md
- 2/98 , 9/99 Grand Rounds, Johns Hopkins Bayview Department of Medicine (DoM),
- 11/01 Diabetes Medications, Diabetes Workshop, JHBMC, 11/01

2001 - 2009 Grand Rounds, Patient Safety, 4-8 per year, Department of Medicine, Johns Hopkins Bayview

Workshops:

- 2005 Leadership Skills For Internists, Course Coordinator, Workshop, Society for General Internal Medicine national meeting, New Orleans, La.
- 2005 Using Quality Improvement (QI) Techniques to Problem Solve: a Workshop, *The Johns Hopkins University Faculty Development Program*, Baltimore, Maryland.
- 2007 Using Quality Improvement (QI) Techniques to Problem Solve: a Workshop, *The Johns Hopkins University Faculty Development Program*, Baltimore, Maryland.
- 2007 Transitions of Care workshop, coordinator, Society for Hospitalist Medicine national meeting, Dallas Tx.
- 2008 Morbidity and Mortality Conference, new formats. Association for Program Directors for Internal Medicine, National meeting, New Orleans, La.
- 2008 Morbidity and Mortality Conference, new formats. Chief resident meeting, Association for Program Directors for Internal Medicine, National meeting, New Orleans, La.
- 2008 Transitions of Care workshop, coordinator, Society for Hospitalist Medicine national meeting, San Diego Ca.
- 2009 Transitions of Care workshop, coordinator, Society for Hospitalist Medicine national meeting, Chicago, Il

Abstract / Poster Presentations (last 2 years) :

Kravet S, Wright S. Teaching the ACGME Core Competencies Through the Morbidity and Mortality Conference. Society for General Internal Medicine, National Meeting, April 2006.

Kravet S, Miller R, Green G, Shore A, Kolodner K, Wright S. The Relationship Between Healthcare Utilization and the Proportion of Primary Care Physicians. Bayview Research Symposium, November 17, 2006.

Howell E, Dedhia P, Kravet S, Wright S. Enhancing the transition From Hospital to Home for the Older Adult (Safe S.T.E.P.- Safe and Successful Transition of Elderly Patients). Society for General Internal Medicine 30th Annual Meeting, 2007.

Holley A, Kravet S, Cordts G. DNR documentation in hospitalized patients expected to die. American College of Physicians, Associates Meeting, May 2007.

Dedhia P, Howell, E, Kravet S, Hess R, et al. Enhancing the Transition from Hospital to Home for the Older Adult(Safe S.T.E.P.- Safe and Successful Transition of Elderly Patients). Society for Hospital Medicine National Meeting, San Diego California, April 2008.

Kravet S, Christmas C, Durso C, Parson G, Wright S. The clinically excellent faculty are the role models. Johns Hopkins University Medical Education Symposium, September 2008.

Editorial Activities:

Journals: Journal of General Internal Medicine, Medicine, Journal of Hospital Medicine, The Joint Commission Journal on Quality and Safety, The International Journal of Infectious Disease.

Mentorship:

- 2001- **Eric Howell**, *CIMS (hospitalist service) Associate Director*. Mentor to faculty member on successful program building and leadership. Present position: Became Division Director in 2006, currently a national leader in Society for Hospital Medicine.
- 2003- **Heather Jones**, 1. *Project to Assess Relative Value Patients Apply Toward Physician Services*. Mentored resident conceptually and established IRB approved research project. 2. *Achieving Competence Today*. Mentored resident in learning about Systems-based Practice and Practice-based Learning and Improvement. 3. Hired as faculty 2005. 4. Present position: Medical Director, Bayview Internal Medicine Faculty Practice.
- 2004- **Wendy Bennett**, *Achieving Competence Today*. Mentored resident in learning about Systems-based Practice and Practice-based Learning and Improvement. Co-authored education manuscript on curricular design. Present position: Faculty, General Internal Medicine, Johns Hopkins University.
- 2007- **Laura Hanyok**, 1. Assistant Chief of Service 2006-2007. Mentored on transition to faculty. Present position: Hired 2007 as faculty in General Internal Medicine, Johns Hopkins University. Secured funding for her and mentor her as course director for Achieving Competence Today Program at Johns Hopkins.
- 2004- **Dean Dalili**, 1. mentored as *Senior Resident, Johns Hopkins Bayview*. Mentor on career path in academic medicine with focus on systems and program building. Present position: Faculty, General Internal Medicine, Hospitalist Service, Johns Hopkins University. Chair: Service excellence team, General Medicine Service
- 2003-2005 **Rania Rosborough**, *Achieving Competence Today*. Mentored resident in learning about Systems-based Practice and Practice-based Learning and Improvement Present position: Faculty, Evidence Based Medicine and Practice Course (Teaching on Health System). Present position: Attending Physician, Johns Hopkins Community Physicians, Laurel, Maryland.
- 2003-2005 **Elizabeth Ward**, *Achieving Competence Today*. Mentored resident in learning about Systems-based Practice and Practice-based Learning and Improvement
- 2003-2004 **Gino Freeman**, *Project to Improve Discharge Time of Day*, Mentored resident on background of existing project with goal to expand analysis and scope.
- 2003-2005 **Bolanle Asuni**, 1. *Project to Assess the Quality of Consent for Procedures*. Mentor resident on project. 2. *Achieving Competence Today 2*. Mentored resident in learning about Systems-based Practice and Practice-based Learning and Improvement. She went on to complete a MPH and MBA, focusing on systems improvement.

- 2003-2005 **Michael Lane**, *Quality and patient safety*. Mentored on quality improvement principles. Assisted in project to assess intravenous access service deficiencies. Mike went on to Washington University where he is pursuing a fellowship in Infectious Disease, focusing on Quality and Safety. He has recently received a prestigious award for a quality improvement grant.
- 2006 - 2008 **Robert Duhaney**, Mentored as *Junior Resident* in Primary Care Track of Internal Medicine Residency. Basic academic mentoring with emphasis on systems of care, business of medicine.
- 2006-2008 **Abigail Holley**, mentored through residency. Her interest in Palliative Care led her to work on a project to assess communication around gravely ill patients. This led to a poster at the American College of Physicians Associates meeting in 2007 and a peer reviewed manuscript in the Journal of Critical Care Medicine in 2008.
- 2007- **Kevin Groszkowski**, Mentored as *Junior Resident* in Primary Care training track. Academic and career mentoring.

Education Program Building:

- 2000 - 2009 *Medical Practice and Health Systems Curriculum*, residency training Program, Johns Hopkins Bayview Medical Center, creator / co-director 2000
- Curriculum focused on business of medicine, directed to 2nd and 3rd year residents
 - Integrated into *Evidence-based Medicine and Practice (EBM+P)*, directed to interns, 2004 (includes mentorship of quality improvement project presentations, 8 generated to date)
 - Content areas: customer service, practice management, coding and billing, hospital reimbursement, introduction to healthcare system, medical informatics, finance and utilization, quality improvement theory and practice, American health insurance system, review of adverse drug reactions and medication errors
 - 2006 “practice” component evaluation scores above course mean in content, skill enhancement, and improved knowledge
 - 2006 post-course to pre-course survey showed significant impact of “practice” component compared to overall course
- 2001 – present *Patient Safety and Quality of Care Conference* (morbidity and mortality)
- Moved to Grand Rounds 2003
 - Highest rated by housestaff of all Grand Rounds 2007
 - Generates initiatives to improve care in DoM
 - Description published in Journal of General Internal Medicine 2006
 - Invited to run 2 workshops related to conference at the 2008 Association of Program
 - Mentoring transition within Department of Medicine 2009
- 2003 - present *Achieving Competence Today (ACT)*. RWJ sponsored curriculum enhancement project designed to teach about systems-based practice and practice-based learning and improvement. Initially focused on Internal Medicine residency programs, then expanded to combined Nursing School and Multi-specialty residency programs across Johns Hopkins Medicine.
- Served as Principle Investigator 2003-2005
 - Curriculum coordinator 2005 to present, collaborating with faculty in School of Nursing
 - Developed 4 week elective and follow-up curriculum enhancement projects (see EBM+P above)
 - Mentored residents through quality improvement (QI) theory and practice
 - QI projects developed to improve processes of care in DoM

- Recognized at National ACT Conference for outstanding project 2006
- Senior author on publication in Academic Medicine describing experience

Clinical Activities

License:

Medicine, D44969, Exp. 9/10

Pharmacy, 1988, New Jersey, currently inactive

Certification:

Internal Medicine, 167125, Initial 1996

Internal Medicine, re-certification 2006, Expires December 2016

Service Responsibility:

Bayview Medical Offices (Ambulatory Practice), 12 to 16 practice hours per week

Johns Hopkins Bayview Medical Center, Inpatient Attending, 4 weeks each year

Clinical Program Building:

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| 7/06 -2009 | <p>Chief Medical Officer, Patient Safety and Quality, Johns Hopkins Bayview Medical Center</p> <ul style="list-style-type: none"> • Chair, JHBMC Quality and Patient Safety Committee (see below for details) • Chair, Bayview Safety Intervention Council (BaSIC). This committee oversees Patient Safety net, the Hopkins web-based patient safety reporting system • Physician Sponsor / Leader, Computerized Physician Order Entry Project (see below for details) • Member, Pharmacy and Therapeutics Committee • Member, Clinical Risk Management Committee • Medical Director, Bayview Medical Offices (see below for details) • Physician Advisor, Community-Care-A-Van (see below for details) • Consultant, Johns Hopkins International (see below for details) |
| 1/01 - 2009 | <p>Deputy Director for Clinical Activity, Department of Medicine (DoM), Johns Hopkins Bayview Medical Center (JHBMC)</p> <ul style="list-style-type: none"> • DoM with clinical profit each year 2001-2006 • Developed productivity metrics for ambulatory practices, 90% providers above median productivity 2006 • ICUs with zero line infections 3 months FY 06, beating target overall • CHF, Pneumonia, MI Core Measures exceeding Maryland benchmarks • Developed DoM Patient Safety and Quality Conference • Ran DoM Clinical Practice Committee • Compliance Officer, DoM • Represent department at JHBMC Risk Management Committee |
| 7/02 - 6/06 | <p>Division Director, Collaborative Inpatient Medical Service (CIMS Hospitalist Service)</p> |

- Grew program from 7 FTE to 20 FTE in 4 years
 - Highly profitable service
 - Exceeded admissions targets, met or exceeded relevant national productivity benchmarks
 - Reduced admissions throughput times from the Emergency Department
 - Oversaw development and implementation of Computerized Provider Order Entry System
 - Productive Division scholarly record last 2 years, Transitions of Care Grant
- 1997- 2005 Medical Director, Internal Medicine Faculty Practice
- Increased Visit volume from 900 to 4500
 - RVU productivity at 75th percentile of MGMA benchmark
 - Recruited and mentored Dr. Heather Jones as new Director 7/05
- 2001 - 2009 Physician Sponsor / Leader, Computerized Physician Order Entry / Documentation
- Successfully completed implementation across JHBMC 10/03-6/04
 - Successful upgrade 2005, 2007
 - Continue to advise on module development across JHBMC
- 1999 - 2009 Medical Director, Bayview Medical Offices
- Chair Ambulatory Physician Oversight Committee
 - Continued growth and profitability of a multispecialty practice with more than 100,00 visits per year
- 2000 - 2009 Physician Advisor, Community-Care-A-Van
- Development of Hispanic outreach program
 - Large growth in volume
 - Grant through Baltimore Department of Health for STD screening
- 7/05- 4/06 Consultant, Johns Hopkins International
- United Kingdom, Independent Sector Treatment Center Projects
 - Medical leadership, change management, program building
- 7/05- 2009 Chairman, JHBMC Quality and Patient Safety Committee
- Develop yearly safety plan
 - Meeting JCAHO safety standards, 5 Million Lives campaign standards, Maryland Core Measures standards

Organizational Activity

Johns Hopkins Bayview Medical Center (ongoing unless specified):

Leadership

2006-	<u>Chief Medical Officer, Patient Safety and Quality</u>
2004-	Chair, Quality Care and Patient Safety Council (member since 1996)
1999 -	Chair, Ambulatory Physician Oversight Committee
2007-	Chair, Bayview Safety Intervention Committee
7/96 – 9/04	Co-chair, Medical Joint Practice Committee
12/96 - 2000	Co-chair, Information Management Steering Committee

Member

7/1996 - 2009	Care Management Executive Oversight
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1997 - 2009 Electronic Patient Record-Bayview Implementation Team
 1998 - 2002 Ethics Committee, JHBMC
 2000 - Clinical Systems Advisory Committee (CSAC)
 2000 - 2009 Bayview Clinical Systems Advisory Committee (BSAC)
 2001 - 2009 Pharmacy and Therapeutics Committee
 2001 - 2009 Johns Hopkins Bayview Risk Management Committee
 2003 - 2004 Credentials Committee, JHBMC

Johns Hopkins Medicine, Clinical Practice Association (ongoing unless specified):

1997 - 2002 Johns Hopkins Medicine (EHP), policy and standards committee
 2000-2009 Member, Compliance Committee
 10/03 - Member, Operations Oversight Committee
 9/05- Member, Contract Committee
 6/05- Member, Risk Management Committee

Professional Associations:

American College of Physicians, Member 1996-2006
 American College of Physicians, Fellow 2007
 Society for General Internal Medicine, Member
 American College of Healthcare Executives, Member

Advisory Committees (ongoing unless specified):

2004-2008 Member, State of Maryland Drug Utilization Review Board
 2005- American College of Physicians, Maryland Chapter, Health & Public Policy Committee
 2006- Governor’s Council, Maryland Chapter, The American College of Physicians

- Student Subcommittee Advisor
- Coordinator Town and Gown lecture series

 2006-2008 Johns Hopkins University Medical School Council, elected member
 2009 - Medical Policy Committee, Johns Hopkins Health Care
 2009- Johns Hopkins Home Care Group, Board of Directors
 2009 - Johns Hopkins Community Physicians Board of Trustees
 2009 - Johns Hopkins Medical Services Corporation Board of Trustees

Consultantships:

2005-2006 Johns Hopkins International, Independent Sector treatment Center Project

- Nations Healthcare is corporate partner
- 3 sites in first wave, more in second wave
- Development of ambulatory care centers
- Focus on change management, efficiency, service excellence

 2004 – 2009 Medical Information Technology, Inc.

- Site visits at non-academic and academic medical centers in Florida, Illinois, Indiana, Louisiana, Massachusetts, Tennessee and Pennsylvania
- Discussions on CPOE adoption strategies

Recognition:

Honors:

- 2005 Invited to run leadership workshop for internists at National SGIM Meeting
- 2005 Invited Expert Panelist Achieving Competence Today National Conference
- 2008 Nominated by Maryland Chapter of The American College of Physicians as a Leadership Day representative on Capitol Hill
- 2009 Nominated by Maryland Chapter of The American College of Physicians as a Leadership Day representative on Capitol Hill

Awards:

- 1995 Resident Teaching Award,
- 2000 Nomination, Patient Education Award, Diabetes Web Site
- 2003 Chairman's Award for Excellence in the Department of Medicine
- 2006 Miller-Coulson-Scholar
- 2007 Commendation, Poster, Scientific Research. Howell E, Dedhia P, Kravet S, Wright S. Enhancing the transition From Hospital to Home for the Older Adult (Safe S.T.E.P.- Safe and Successful Transition of Elderly Patients). Society for General Internal Medicine 30th Annual Meeting
- 2009 Samuel P. Asper Award, Maryland Chapter, American College of Physicians (award for being 'the best doctor')

Invited Talks:

1. Department of Surgery Joint Practice Committee, Johns Hopkins Bayview Medical Center, "Hospital Finance 101, Teaching Resource and Information Management Using a Case-Based Innovative Conference." Invited to prepare and lead conference 4/98
2. "Improving Pneumococcal Vaccination Practice," CME course: How to Improve Your Practice, Dept. of Health and Mental Hygiene, BWI Marriott, 6/00
3. "Successful CPOE Implementation Strategies- No Steps Backward". Electronic Health Record and Patient Safety Seminar, sponsored by Medical Information Technologies, Inc., Atlanta, Georgia, September 2004
4. "Successful CPOE Implementation Strategies- No Steps Backward". Electronic Health Record and Patient Safety Seminar, sponsored by Medical Information Technologies, Inc., Boston, Massachusetts, October 2004
5. "Successful Implementation of a CPOE System- A Lesson Linking the Past to the Future". The Louisiana Healthcare Information and Management System Society. Baton Rouge La, April 29, 2005.
6. "Successful Implementation of a CPOE System- lessons Learner". The Maryland Health Information Management System Society Meeting. December 8, 2005.
7. "Creating a Mission in an Academic Hospitalist Program". Optimizing the Role of Hospitalists. World Research Group. Las Vegas, Nevada, October 25, 2006.
8. "Successful Implementation of a CPOE System". Anne Arundel Medical Center. December 7, 2006.

9. "Gaining physician acceptance with computerized provider order entry". Physician / CIO forum, Medical Information Technologies, Inc. Boston Massachusetts. October 2007
10. Transitions of Care Expert Panel, American College of Physicians Scientific Program, Baltimore Maryland, February 2008.
11. Resource Utilization and the Impact of Primary Care Physicians, Interview for ReachMD on XM Satellite Radio, to air May 2008.
12. Safe transitions of care across the continuum, The Medico-surgical Society of Nottingham, Nottingham, UK, March 2009.
13. Testimony of the barriers to access for primary care. Given under the request of the State of Maryland Department of Health and Mental Hygiene and the Baltimore City Department of Health. April 21, 2009.
14. Creating a meaningful Chronic Disease and Disability Curriculum. Keynote speaker / facilitator, Geriatrics Division retreat, September 25, 2009.
15. Leveraging Clinical Integration. Johns Hopkins Medicine Leadership Annual Meeting, Baltimore, Maryland. November 16, 2009
16. Leveraging Clinical Integration and collaboration between primary and specialty care. Department of General Surgery Retreat. Baltimore, Maryland. December 11, 2009.
17. Johns Hopkins Clinical Program Council. Multiple meetings FY 2010. September, December 15.

Community Activity:

Bayview Community Care-A-Van: Supervise mobile van care to indigent adults in Baltimore City